## **Balance Sheets**

As of March 31, 2020 and 2021

	Millions of yen	Thousands of U.S. dollars $^{\!$		
	2020	2021	2021	
[Assets]				
Current assets	¥127,542	¥172,600	\$1,554,955	
Cash and deposits	1,870	2,065	18,604	
Accounts receivable	1,573	2,399	21,613	
Consumption taxes receivable	-	336	3,027	
Land and buildings for sale	120,268	157,404	1,418,054	
Prepaid expenses	227	257	2,315	
Short-term loans receivable	2,191	8,350	75,225	
Other	1,412	1,786	16,090	
Allowance for doubtful accounts	(1)	(0)	(0)	
Non-current assets	292,160	329,560	2,969,009	
Property, plant and equipment	168,725	172,315	1,552,387	
Buildings	50,422	52,098	469,351	
Structures	382	359	3,234	
Vehicles	8	5	45	
Tools, furniture and fixtures	347	269	2,423	
Land	99,528	115,462	1,040,198	
Construction in progress	18,036	4,120	37,117	
Intangible assets	874	910	8,198	
Leasehold right	465	465	4,189	
Other	409	445	4,009	
Investments and other assets	122,559	156,334	1,408,414	
Investment securities	58,140	77,361	696,946	
Shares of subsidiaries and associates	33,326	46,134	415,622	
Investments in other securities of subsidiaries and associates	27,274	27,345	246,351	
Guarantee deposits	2,387	2,320	20,901	
Other	1,465	3,200	28,829	
Allowance for doubtful accounts	(34)	(27)	(243)	
Total assets	419,702	502,161	4,523,973	

\*The U.S. dollar amounts have been translated, for convenience only, at 111 yen=US\$1, the prevailing exchange rate on the Tokyo Foreign Exchange Market as of March 31, 2021

## **Balance Sheets**

As of March 31, 2020 and 2021

	Million	Millions of yen				
	2020	2021	Thousands of U.S. dollars <sup>**</sup> 2021			
[Liabilities]						
Current liabilities	¥86,195	¥142,234	\$1,281,387			
Short-term loans payable	62,500	111,100	1,000,901			
Accounts payable	12,971	20,402	183,802			
Income taxes payable	815	281	2,532			
Accrued consumption taxes	560	-	-			
Advances received	4,494	5,230	47,117			
Deposits received	4,735	5,123	46,153			
Provision for bonuses	119	91	820			
Other	-	4	36			
Non-current liabilities	198,009	212,080	1,910,631			
Long-term loans payable	163,000	170,900	1,539,640			
Guarantee deposits received	20,588	20,235	182,297			
Deferred tax liabilities	12,625	18,378	165,568			
Provision for retirement benefits	1,742	1,880	16,937			
Other	53	686	6,180			
Total liabilities	284,205	354,314	3,192,018			
[Net assets]						
Shareholders' equity	102,908	102,128	920,072			
Capital stock	12,426	12,426	111,946			
Capital surplus	12,242	12,242	110,288			
Legal capital surplus	12,242	12,242	110,288			
Retained earnings	78,239	77,459	697,829			
Legal retained earnings	1,437	1,437	12,946			
Other retained earnings	76,801	76,021	684,874			
Reserve for advanced depreciation of non-current assets	520	508	4,577			
General reserve	88	88	793			
Retained earnings brought forward	76,192	75,425	679,505			
Valuation and translation adjustments	32,588	45,718	411,874			
	52,500					
Valuation difference on available-for-sale securities	32,588	45,718	411,874			
		45,718	411,874 1,331,946			

\*The U.S. dollar amounts have been translated, for convenience only, at 111 yen=US\$1, the prevailing exchange rate on the Tokyo Foreign Exchange Market as of March 31, 2021

## **Statements of Income**

Years ended March 31, 2020 and 2021

	Millions of yes	n	Thousands of U.S. dollars $^{*}$		
	2020	2021	2021		
Operating revenue	¥116,503	¥86,910	\$782,973		
Land and building rental revenue	23,739	22,765	205,090		
Land and building sales revenue	92,763	64,144	577,874		
Operating cost	89,842	65,799	592,784		
Operating gross profit	26,661	21,111	190,189		
Selling, general and administrative expenses	12,774	11,088	99,892		
Operating profit	13,887	10,022	90,288		
Non-operating income	1,302	1,522	13,712		
Interest and dividend income	1,252	1,450	13,063		
Miscellaneous income	50	72	649		
Non-operating expenses	1,886	2,101	18,928		
Interest expenses	1,697	1,910	17,207		
Miscellaneous loss	188	190	1,712		
Ordinary profit	13,303	9,444	85,081		
Extraordinary income	-	7	63		
Other	-	7	63		
Extraordinary losses	-	385	3,468		
Other	-	385	3,468		
Profit before income taxes	13,303	9,065	81,667		
Income taxes - current	3,940	2,283	20,568		
Income taxes - deferred	(94)	(3)	(27)		
Profit	9,456	6,786	61,135		

\*The U.S. dollar amounts have been translated, for convenience only, at 111 yen=US\$1, the prevailing exchange rate on the Tokyo Foreign Exchange Market as of March 31, 2021

## Statements of Changes in Net Assets

Years ended March 31, 2020 and 2021

Unit:	Millions	of yen	)

ľ	Shareholders' equity										nd translation tments	
	, 	Capital surplus Retained earnings							ļ !			
					Other retained earnings				Total	Valuation difference on	rotar taraation	
	Capital stock	Capital reserve	Total capital surplus	Legal retained earnings	Reserve for advanced depreciation of non-current assets	General reserve	Retained earnings brought forward	Total retained earnings	shareholders' equity	available-for- sale securities	and translation adjustments	
Balance as of March 31, 2019	¥12,426	¥12,242	¥12,242	¥1,437	¥533	¥88	¥72,267	¥74,326	¥98,995	¥45,359	¥45,359	¥144,355
Changes of items during period												
Dividend of surplus			-				(5,544)	(5,544)	(5,544)		-	(5,544)
Profit							9,456	9,456	9,456			9,456
Reversal of reserve for advance depreciation of non-current assets			-		(12)		12	-	-			-
Net changes of items other than shareholders' equity			-					-	-	(12,770)	(12,770)	(12,770)
Total changes of items during period	-	-	-		(12)	-	3,925	3,912	3,912	(12,770)	(12,770)	) (8,857)
Balance as of March 31, 2020	12,426	12,242	12,242	1,437	520	88	76,192	78,239	102,908	32,588	32,588	3 135,497
Changes of items during period												
Dividend of surplus	<b></b> '		'	<u> </u>	<u> </u>		(7,565)	(7,565)	(7,565)			(7,565)
Profit	<b></b> '	ļ!	<u> </u>	<b>↓</b> '	ļ!	L!	6,786	6,786	6,786	<b>↓</b> ′		- 6,786
Reversal of reserve for advance depreciation of non-current assets			-		(12)		12	-	-			-
Net changes of items other than shareholders' equity								_	-	13,129	13,129	13,129
Total changes of items during period					(12)		(767)	(779)	(779)	13,129	13,129	12,349
Balance as of March 31, 2021	12,426	12,242	12,242	1,437	508	88	75,425	77,459	102,128	45,718	45,718	3 147,846

(Unit: '	Thousands	of U.S.	dollars <sup>**</sup> )
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										(-		or 0.5. domars )
	Shareholders' equity									Valuation and translation		
	L	· · · · · · · · · · · · · · · · · · ·									tments	4
	1	Capital	l surplus	<u> </u>	F	Retained earnings	ŝ	<u></u> !	4 '	1 '	1 '	
					Oth	her retained earnin	ngs		Total	Valuation difference on		Total net assets
Capital stock	Capital reserve	Total capital surplus	Legal retained earnings	Reserve for advanced depreciation of non-current assets	General reserve	Retained earnings brought forward	Total retained earnings	shareholders'	available-for- sale securities	and translation adjustments		
Balance as of March 31, 2020	\$111,946	5 \$110,288	\$110,288	\$12,946	\$4,685	\$793	\$686,414	\$704,856	\$927,099	\$293,586	\$293,586	\$1,220,694
Changes of items during period												
Dividend of surplus		,			,		(68,153)	(68,153)	(68,153)			(68,153)
Profit		, , , , , , , , , , , , , , , , , , ,	-		,		61,135	61,135	61,135		'	61,135
Reversal of reserve for advance depreciation of non-current assets			-		(108)		108	-	-		-	-
Net changes of items other than shareholders' equity			-					-	-	118,279	118,279	118,279
Total changes of items during period	-		-	-	(108)	_	(6,910)	(7,018)	(7,018)	118,279	118,279	111,252
Balance as of March 31, 2021	111,946	5 110,288	110,288	12,946	4,577	793	679,505	697,829	920,072	411,874	411,874	1,331,946

\* The U.S. dollar amounts have been translated, for convenience only, at 111 yen=US\$1, the prevailing exchange rate on the Tokyo Foreign Exchange Market as of March 31, 2021

These financial statements in English are based on information in the company's accounts for the 72nd term audited by KPMG AZSA LLC. This information is presented in a manner consistent with the data published in the announcement of financial results. However, these financial statements in English have not been audited by KPMG AZSA LLC.  $_{-4-}$